

Forward timetable of consultation and decision making

Finance & Performance Scrutiny 15 September 2025

Wards affected: All Wards

Treasury Management Quarter 1 2025/26

Report of Head of Finance

1. Purpose of report

1.1 To inform the Committee of the Council's Treasury Management activity in the first quarter of 2025/26.

2. Recommendation

2.1 That the Committee note the report.

3. Background to the report

3.1 At its meeting on 20th February 2025 Council approved the Council's Treasury Management Policy for the year 2025/26 and delegated the oversight of the execution of the Policy to this Committee.

This report sets out the Treasury Management activities in 2025/26 and shows that they are in line with the limits set out in the Policy.

Treasury Management covers two main areas: -

- 1. The management of day-to-day cash flows by way of short-term investing and borrowing. Longer term investment opportunities may arise depending on cash flow requirements.
- 2. Management of the Council's long term debt portfolio which is used to finance capital expenditure that cannot be immediately funded by internal resources (e.g., by Capital Receipts).

Economic Background

- 3.2 The quarter ended 30th June 2025 saw:
 - 1. A 0.3% m/m fall in real GDP in April the first fall since October 2024
 - 2. The 3myy rate of average earnings growth excluding bonuses fall from 5.5% to 5.2% in May
 - 3. Core CPI inflation ease from 3.8% in April to 3.5% in May as temporary Easter-related effects faded
 - 4. The Bank of England cut interest rates from 4.50% to 4.25% in May, holding them steady in June.

The latest forecasts are detailed in the table below:

	Dec	Mar	Jun	Sep	Dec
-	2025	2026	2026	2026	2026
Bank Rate	4.00%	3.75%	3.75%	3.75%	3.50%
5yr PWLB					
rate	4.70%	4.60%	4.50%	4.40%	4.40%
10yr PWLB					
rate	5.00%	4.90%	4.80%	4.70%	4.70%
25yr PWLB					
rate	5.50%	5.40%	5.30%	5.20%	5.10%
50yr PWLB					
rate	5.20%	5.10%	5.00%	4.90%	4.80%

Investment Activity

3.3 The Council's investment strategy primary objectives are safeguarding the repayment of the principal and interest of its investments on time, ensuring adequate liquidity, with the investment return being the final objective. If required, officers implement an operational strategy which tightens the controls already in place in the approved investment strategy. The Council's investment criteria were approved by Council in February 2025.

Funds for investment come from the following Sources

- a) Revenue Account Balances held by the Council
- b) Earmarked Reserves and Provisions
- c) Unapplied Capital Receipts
- d) Cash flow balances income received before expenditure needs to be invested.

Depending on the flow of cash (difference between income receipts and payments) the bank balance will vary. Where there is a surplus balance monies are invested. When there is a need for cash, investments are called in to ensure funds are not overdrawn. As at 30 June 2025, the Council held the following investments totalling £7,849,133 and are summarised below.

Counterparty	Investment Date	Maturity Date	Amount Invested	Interest	Interest Rate %
HSBC Instant Access			£2,599,133	90% base	90% base
Black Rock Money Market			£100,000	Variable	Variable
SMBC Bank International	23/06/25	25/07/25	£3,000,000	£11,204	4.26
National Bank Kuwait International	30/06/25	20/10/25	£1,000,000	£13,164	4.29
Lloyds Bank Corporate Markets	02/06/25	22/09/25	£1,000,000	£13,195	
Westfield Development Community Association	07/06/23	30/07/25	£150,000	£3,000	2.00
Total			£7,849,133		

Details of investments held from April 2025 to March 2026 are available on request.

Details of the weighted average investment to June 2025 are shown in the table below together with the Industry Average, Sterling Overnight Index Average (SONIA) as a benchmark. The Council received a rate of return that is similar to the returns available in the market (a return of 4.197% compared against 4.275%). Additionally, the weighted average period is within the maximum set of 0.5 years.

Period	Weighted Average invested	Average period (days)	HBBC Average Return	ON SONIA	1 Month SONIA	3 Month SONIA
Apr to						
June						
2025	£3,018,328	13	4.197%	4.313%	4.275%	4.198%

Borrowing Activities

3.4 Long-term borrowing to finance Capital Expenditure

Excluding the HRA self financing element, the Council has a Capital Financing Requirement of £41.57m as at 31st March 2025 for the General Fund Capital programme which arises from previous decisions to incur Capital Expenditure that was not financed immediately by internal resources e.g. Capital Receipts or Grants giving rise to the need to borrow to finance the expenditure. This borrowing requirement can either be met by long- or short-term external borrowing or by internal borrowing i.e., using the cash behind the authority's balances and reserves and foregoing investment income. At the present time the interest payable on long term borrowing is significantly greater than the returns the Council could expect on its investments and therefore the Council has adopted a policy of being "under-borrowed" by

£28.6m with only £8.3m of long-term loans on its books and a £5.8m loan for the MIRA infrastructure project.

Additionally, as part of the Self Financing HRA Settlement £67,652,000 has been borrowed from PWLB. Repayment options have been discussed with members and were presented to the Executive on 13th March 2012. Repayments for principal amounts for these loans commenced in March 2020. The remaining loan will be repaid in equal instalments of £2.9414m over 22 yrs. Details are included in the table below, as at 31 June 2025 the total principal balance outstanding was £50,003,654 and the total paid was £17,648,346

Status	Lender	Interest Rate %	Maturity Date	Principal	Interest	Ref
PAID	PWLB	1.99	30/03/2020	£2,941,391	£58,533.68	PW500102
PAID	PWLB	2.21	29/03/2021	£2,941,391	£65,004.74	PW500100
PAID	PWLB	2.40	28/03/2022	£2,941,391	£70,593.38	PW500095
PAID	PWLB	2.56	28/03/2023	£2,941,391	£75,299.61	PW500099
PAID	PWLB	2.70	28/03/2024	£2,941,391	£79,417.56	PW500094
PAID	PWLB	2.82	28/03/2025	£2,941,391	£82,947.23	PW500089
	PWLB	2.92	28/03/2026	£2,941,391	£85,888.62	PW500088
	PWLB	3.01	28/03/2027	£2,941,391	88,535.87	PW500093
	PWLB	3.08	28/03/2028	£2,941,391	90,594.84	PW500104
	PWLB	3.15	28/03/2029	£2,941,391	92,653.82	PW500090
	PWLB	3.21	28/03/2030	£2,941,391	94,418.65	PW500084
	PWLB	3.26	28/03/2031	£2,941,391	95,889.35	PW500097
	PWLB	3.30	28/03/2032	£2,941,391	97,065.90	PW500103
	PWLB	3.34	28/03/2033	£2,941,391	98,242.46	PW500096
	PWLB	3.37	28/03/2034	£2,941,391	99,124.88	PW500087
	PWLB	3.40	28/03/2035	£2,941,391	100,007.29	PW500083
	PWLB	3.42	28/03/2036	£2,941,391	100,595.57	PW500101
	PWLB	3.44	28/03/2037	£2,941,391	101,183.85	PW500086
	PWLB	3.46	28/03/2038	£2,941,391	101,772.13	PW500091
	PWLB	3.47	28/03/2039	£2,941,391	102,066.27	PW500098
	PWLB	3.48	28/03/2040	£2,941,391	102,360.41	PW500085
	PWLB	3.49	28/03/2041	£2,941,391	102,654.55	PW500082
	PWLB	3.50	28/03/2042	£2,941,391	102,948.93	PW500092

3.5 The estimated additional borrowing in year will be around £8,000,000. This is primarily due to the Council not borrowing to fund its capital programme in prior years and existing programme commitments. This is still within the limit agreed by Council as part of the last Treasury Management Report in February 2025.

Refinancing Term Borrowing

3.6 The following PWLB loan was taken out in March 2025 for a year due to interest rate variability, this loan will be refinanced.

Date	Lender	Interest Rate %	Maturity Date	Principal	Interest 24/25	Days
10/03/25	PWLB	4.89	10/03/26	£7,000,000	£20,632	365

4. Exemptions in accordance with the Access to Information procedure rules

4.1 Report to be taken in open session.

5. Financial implications [IB]

5.1 Any variations to budgets resulting from borrowing investing activities are reported within the Outturn position.

6. Legal implications [ST]

6.1 There are no legal implications arising directly from this report.

7. Corporate Plan implications

7.1 This report supports the following Corporate Aims

Thriving Economy

8. Consultation

8.1 None

9. Risk implications

- 9.1 It is the council's policy to proactively identify and manage significant risks which may prevent delivery of business objectives.
- 9.2 It is not possible to eliminate or manage all risks all of the time and risks will remain which have not been identified. However, it is the officer's opinion based on the information available, that the significant risks associated with this decision / project have been identified, assessed and that controls are in place to manage them effectively.
- 9.3 The following significant risks associated with this report / decisions were identified from this assessment:

Management of significant (Net Red) risks				
Risk description	Mitigating actions	Owner		
That the Council has	Budgets are scrutinised on an	A Wilson		
insufficient resources to	ongoing to ensure assumptions are			
meet its aspirations and	robust and reflect financial			
cannot set a balanced	performance and sufficient levels			
budget	of reverses and balances are			
	maintained to ensure resilience			

10. Knowing your community – equality and rural implications

10.1 None

11. Climate implications

11.1 The stewardship of the financial resources of the council underpins all policy actions to address the council's objectives in ensuring it manages its resources to ensure climate considerations are achieved in accordance with the corporate plan. The effective use of treasury management is an important part of this stewardship.

12. Corporate implications

- 12.1 By submitting this report, the report author has taken the following into account:
 - Community safety implications
 - Environmental implications
 - ICT implications
 - Asset management implications
 - Procurement implications
 - Human resources implications
 - Planning implications
 - Data protection implications
 - Voluntary sector

Background papers: None

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